



# ACHIEVING ENERGY EFFICIENCY IN YOUR FACILITIES

---

**Manufacturers Alliance Webinar**

October 4, 2023



# PRESENTERS



**Bill McShane**

Director of Business  
Development, Industrial  
Honeywell

[William.mcshane@honeywell.com](mailto:William.mcshane@honeywell.com)



**Randy Miles**

Energy and Sustainability  
Growth Leader  
Honeywell

[Randall.miles@honeywell.com](mailto:Randall.miles@honeywell.com)



# OBJECTIVES

1

Understand how to more effectively manage the environmental impact of your buildings

2

Discuss how to scale improvements from one building to your entire portfolios

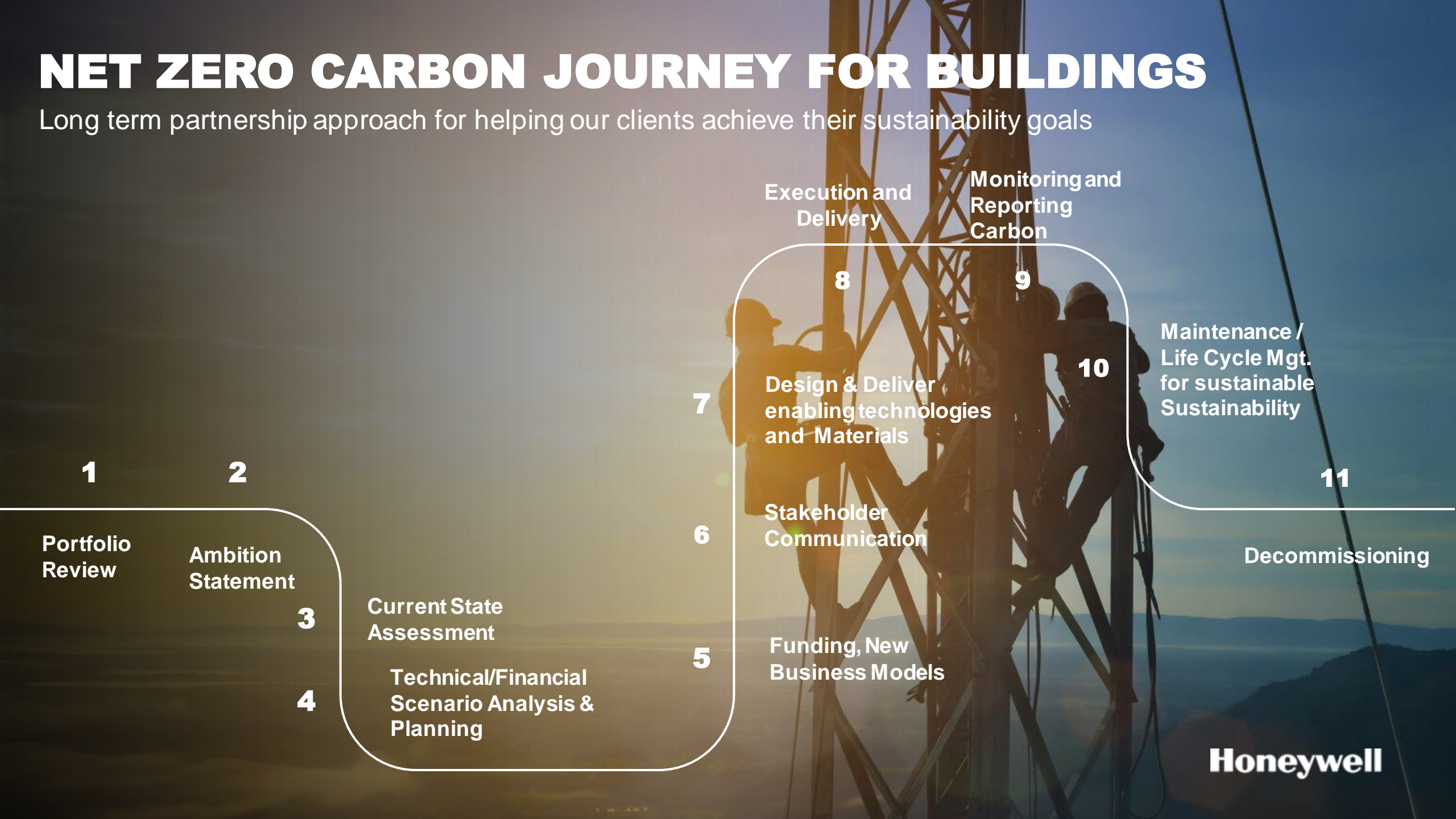
3

Learn how to overcome potential financial restraints through unique project funding options



# NET ZERO CARBON JOURNEY FOR BUILDINGS

Long term partnership approach for helping our clients achieve their sustainability goals





# DEEP ENERGY PROJECT EXPERIENCE

Decades of experience

**HONEYWELL HAS GUARANTEED \$9.2B IN ENERGY  
AND OPERATIONAL COST SAVINGS VIA 3,400+  
PROJECTS FOR CUSTOMERS AROUND THE WORLD**



# MEGA TRENDS IN SUSTAINABILITY

## 1 | CARBON IMPACT OF BUILDINGS

Current building energy use is threatening the roadmap to achieve UN goals, putting greater emphasis on **energy and carbon reduction**

## 2 | ELECTRIFICATION OF EVERYTHING

From the switch to electrified power sources to the greater adoption of EVs, buildings need to **reduce emissions and manage operational resilience**

## 3 | NEW REGULATIONS AND COMMITMENTS

Countries and companies are committing to sustainability goals and unprecedented funding creating a greater need for **reporting compliance**.

## 4 | UNPRECEDENTED CLIMATE EVENTS

Climate-fueled disasters cost \$165B in the United States in 2022, increasing the need for communities to **update infrastructure and create resilience**.

37%

of energy and process-related CO2 emissions globally were generated by buildings and construction in 2021<sup>1</sup>

34%

of energy demand globally were generated by buildings and construction in 2021<sup>1</sup>

140

countries covering 90% of emissions have carbon reduction goals<sup>2</sup>

### Sources:

1. United Nations Environment Programme (UNEP), [2022 Global Status Report for Buildings and Construction](#), Nov 09, 2022 [Accessed Feb 9, 2023]
2. Climate Action Tracker, [CAT net zero target evaluations](#), Nov 2022 [Accessed Feb 9, 2023]

# SUSTAINABILITY GOALS AND THE CURRENT ENVIRONMENT

## MAKING YOUR COMMITMENT MATTER

### BEYOND DATA, INSIGHTS

How can I convert data to actionable insights?

### PRIORITIES

What's next after completing low complexity projects that show good ROI?

### OPERATIONAL IMPACT

How do I reduce the environmental impact of my building portfolio without disrupting my organization's operations?

### AGILITY & SCALABILITY

How can I easily scale improvements from an asset, building, or portfolio-level to demonstrate impact on my sustainability goals?

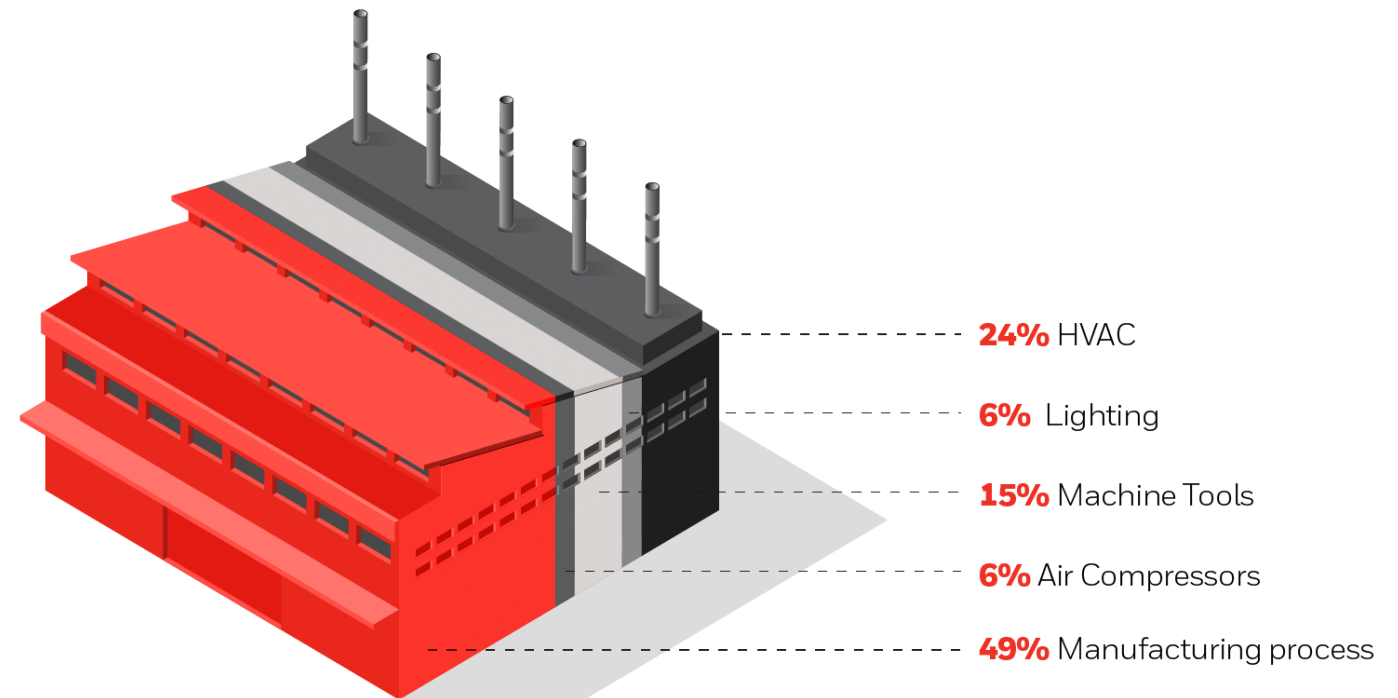


# ACCRETIVE ENERGY EFFICIENCY

## STEP 1: UNDERSTAND YOUR ASSETS



**WHAT MIX OF ASSET  
UPGRADES WOULD  
MAXIMIZE THE ENERGY  
EFFICIENCY OF YOUR  
PORTFOLIO?**





# UNDERSTAND YOUR ASSETS TO PRIORITIZE ACTIONS



## IOT Utility Meters

- Electrical
- Gas
- Water

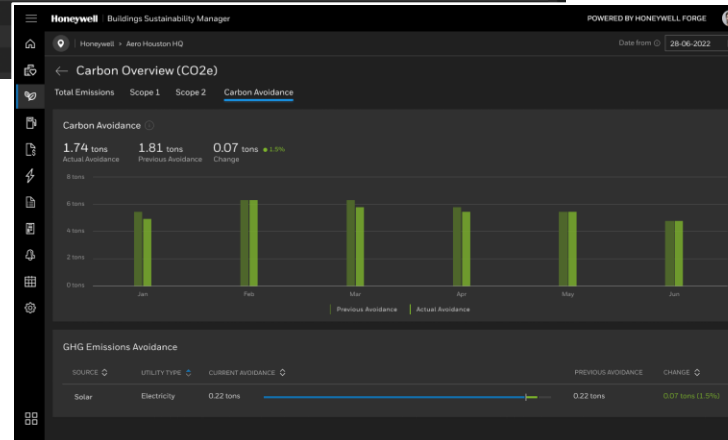
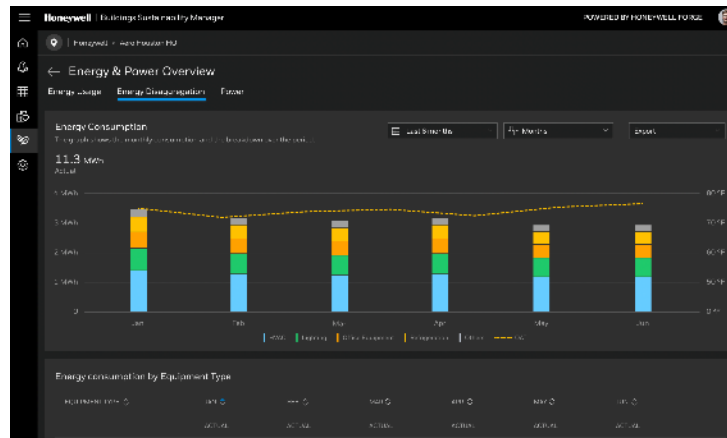


Snap-on  
CT Sensors



Meter

## Energy and power overview



Carbon (CO<sub>2</sub>e) overview

**BEYOND SUB-METERING,  
NEW SOLUTIONS MAKE  
ENERGY DISAGGREGATION  
ACHIEVABLE**

**DETAILED INSIGHTS DOWN  
TO THE ASSET LEVEL FOR  
PRIORITIZED ACTIONS**

**COMPREHENSIVE INSIGHTS  
ON CARBON AVOIDANCE**



# SAMPLE TECHNOLOGY TO MAXIMIZE ROI

## COMPRESSED AIR



Save energy, reduce maintenance, decreased downtime through ensuring compressed air systems are accurately sized and maintained for optimal performance, to increase production throughput and improve product quality.

## BMS



BMS allows control and optimization of equipment cycles, with algorithms focused on energy efficiency.<sup>3</sup>

## Electrification



Analyze and implement the electrification of assets to reduce carbon footprint. Electric heat pumps can be 2.0-4.5x more efficient than gas furnaces.

## SOLAR



Adopting solar can lower electricity bills by 20-30%, enable a lower carbon footprint, and support site electrification.<sup>3</sup>

## BATTERY ENERGY STORAGE SYSTEM



Investing in energy storage can reduce operational costs, enhance resilience and lower your carbon footprint<sup>5</sup>

### Sources:

1. Department of Energy: [Improving Compressed Air System Performance](#) Jun 2023 [Accessed Sept 21, 2024]
2. McKinsey and Company: [Building decarbonization: How electric heat pumps could help reduce emissions today and going forward](#) [Accessed Sept 21, 2023]
3. energy.gov.au is a Department of Climate Change, Energy, the Environment and Water website: [Building management systems](#) Jun 2023 [Accessed Sept 21, 2023]
4. Solar Energy Industries Association®: [https://www.seia.org/sites/default/files/2018-01/Solar-Commercial-Real-Estate-SEIA-SolarKal\\_Jan2018-Final.pdf](https://www.seia.org/sites/default/files/2018-01/Solar-Commercial-Real-Estate-SEIA-SolarKal_Jan2018-Final.pdf), Jan 2018 [Accessed Jun 15, 2023]
5. Energy Storage Association: <https://energystorage.org/why-energy-storage/benefits/>, Sep 2020 [Accessed Jun 15, 2023]



# ACCRETIVE ENERGY EFFICIENCY

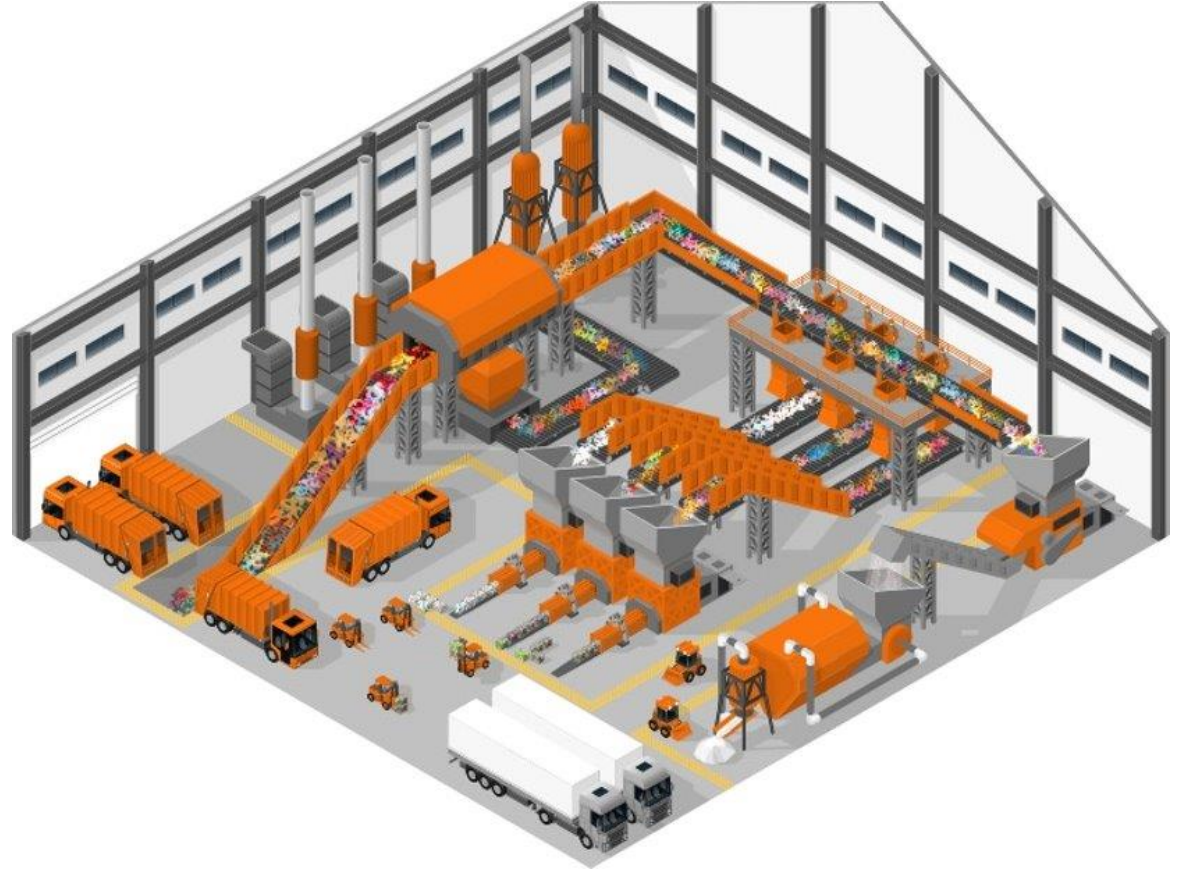
## STEP 2: MONITOR & CONTROL AT SCALE

ASSETS

CONTROL

OPTIMIZATION

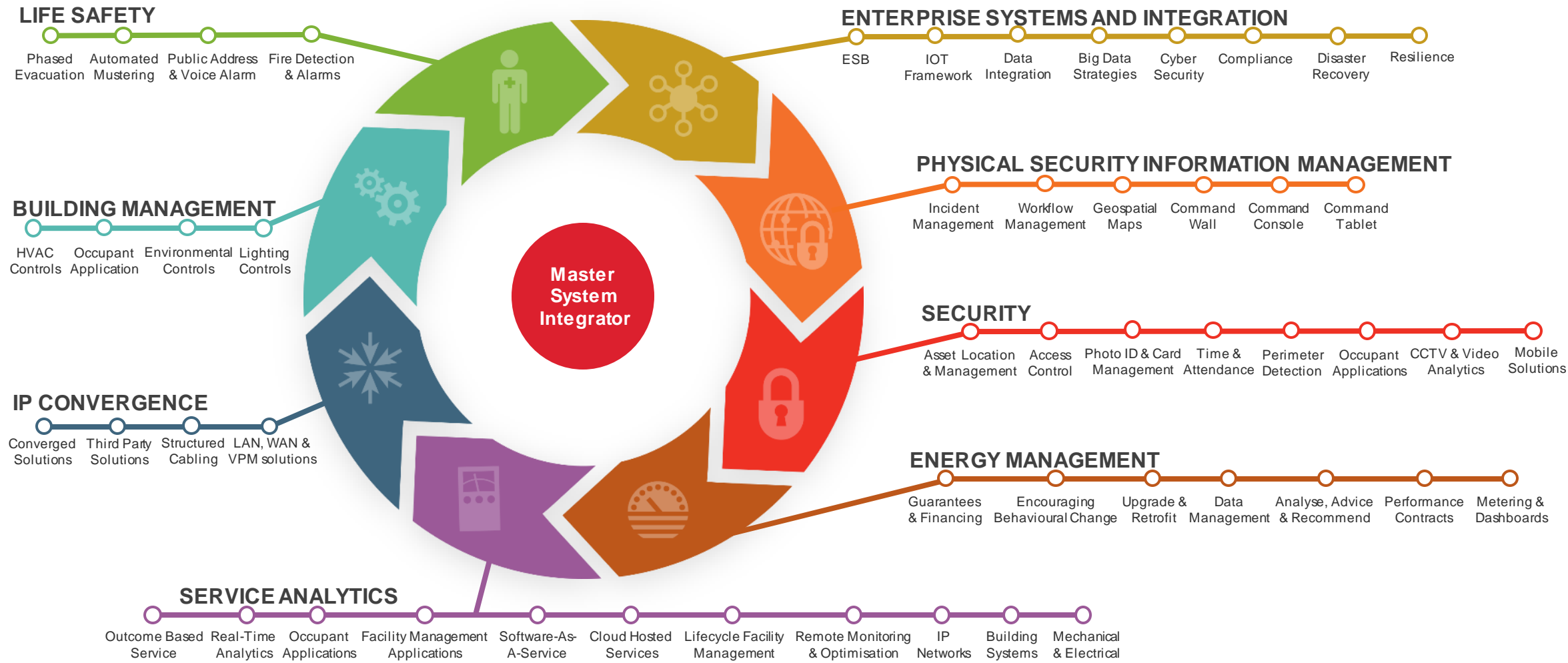
**HOW DO YOU MONITOR & CONTROL  
YOUR BUILDING TO MAINTAIN CRITICAL  
INFRASTRUCTURE?**





# BREADTH OF DOMAIN EXPERTISE

## MULTIPLE WAYS WE CAN HELP YOU



# SMART SUSTAINABLE CONTROLS

Automation, integration and recommendations aligned with your operational dynamics

## REMOTE MONITORING & CONTROL



Operate your portfolio with greater convenience, consistency and responsiveness

Faster response to reduce operational abnormalities.

## INTUITIVE INSIGHTS



Visualize real-time details as well as trends about comfort, energy, alarms, and KPIs.

Benchmark EUI across portfolio and prioritize improvements

## AUTOMATED SCHEDULING



Easily view and edit schedules, alarms, and setpoints by list, site, zone, or equipment level, for optimal control of your building.

Lighting controls to help enable further energy savings

## INTEGRATION & CONTROL OF ASSETS



Open protocols to interoperate with your existing ecosystem.

Connected Power to reduce energy use and limit power draws from plug loads

## SUSTAINABILITY REPORTING



Simplify carbon, energy and utility reporting across your portfolio for greater productivity and consistency.

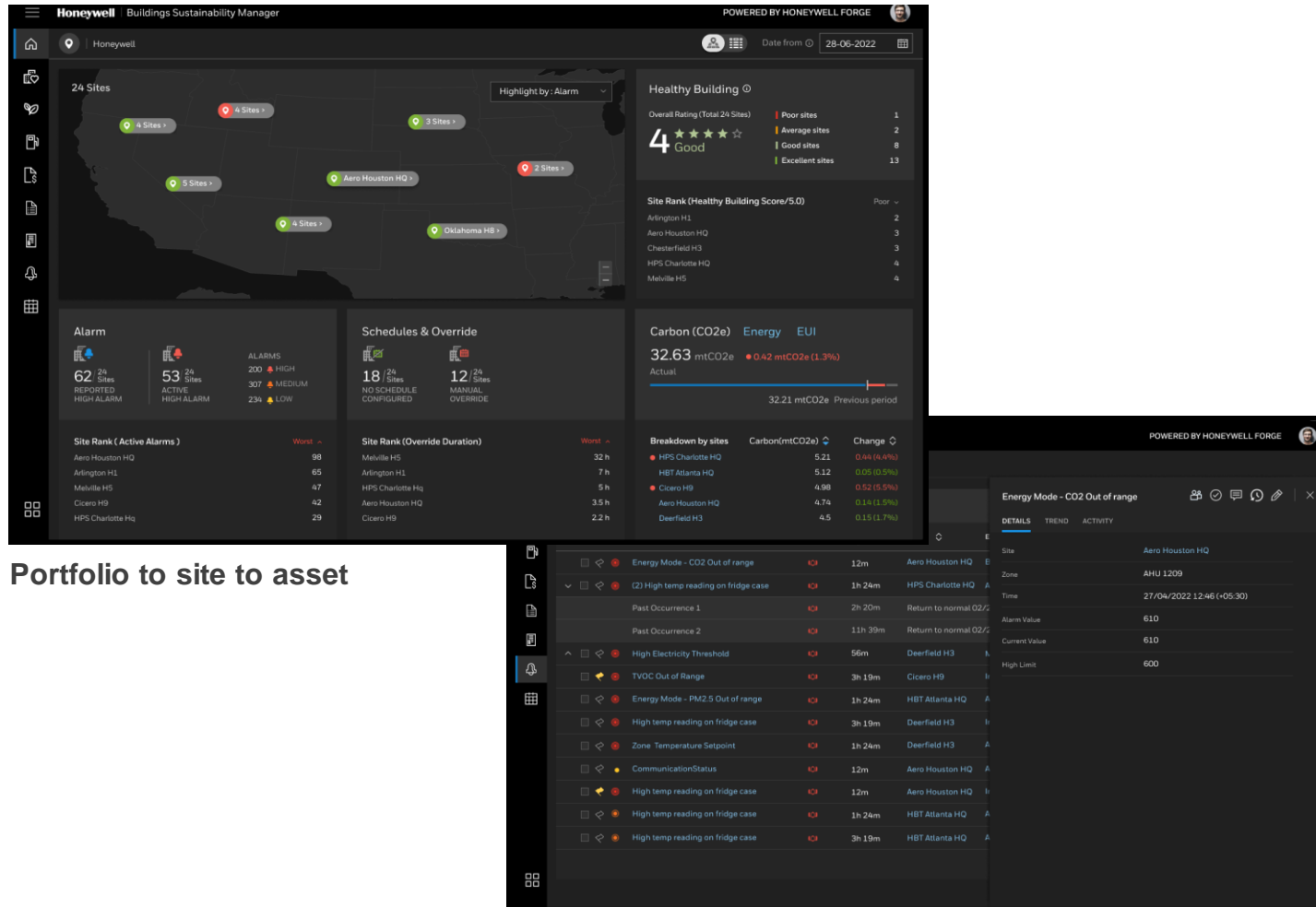
Automated processes for Scope 1, Scope 2 and energy consumption

Your needs

Honeywell capabilities



# OPTIMAL CONTROL OF YOUR ASSETS



Portfolio to site to asset

**EASE OF CONTROL  
ACROSS A SINGLE SITE  
TO PORTFOLIO FOR  
OPERATIONAL EFFICIENCY  
AND SUSTAINABILITY  
IMPACT**

**VISUALIZE KPIs TO  
COMPARE PERFORMANCE  
ACROSS PORTFOLIO FOR  
ABILITY TO ACT**

**ALERTS AND ALARMS  
TO PROMOTE ISSUES  
TO FRONT-OF-MIND**

# HONEYWELL FORGE SUSTAINABILITY+ FOR BUILDINGS

An autonomous controls platform with a suite of applications that helps manage the environmental impact of buildings without compromising operational outcomes.



## CARBON AND ENERGY MANAGEMENT

Understand a building's energy

Leverage smart meters, sensors and utility data

Take corrective action

Improve IAQ

Use ML/AI algorithms

Optimize energy intensive assets

## POWER AND DEMAND MANAGEMENT

Optimize electricity costs

Deliver a complete microgrid

Feature ML and AI automation

Add EV into your building ecosystem

Create resilience and preserve uptime



# ACCRETIVE ENERGY EFFICIENCY

## STEP 3: CONTINUOUS AND AUTONOMOUS OPTIMIZATION

ASSETS

CONTROL

OPTIMIZATION

**HOW DO YOU OPTIMIZE ENERGY USE AND CARBON REDUCTION EFFORTS WHILE MAINTAINING AN OPTIMAL BUILDING EXPERIENCE?**

**SUSTAINABLE AND HUMAN CENTRIC ENVIRONMENTS**

**CONTINUOUS COMMISSIONING OF ASSETS**

**SIMPLICITY OF OPERATION AND OUTCOME**

# CONTINUOUS AND AUTONOMOUS OPTIMIZATION

Optimizing building performance using multiple variables

## MULTI-PARAMETER INPUTS



Use multivariate analysis models of heating and cooling demand by processing various data, including weather, zone set points, humidity, indoor temperature, occupancy, historic BMS data and electricity prices.

## AI/ML CLOSED-LOOP APPROACH



Optimize building performance with AI/ML by enabling two-way communication with the BMS, calculating optimal set points automatically for each asset in a building or portfolio, and adapting in real-time for continuous improvement.

## HOLISTIC SYSTEM PERFORMANCE



Enable holistic HVAC system management to save energy and maintain comfort levels by focusing on key set points like air temperatures, flow rates, chilled water, hot water, ventilation and zone-level operations.

## FLEXIBILITY IN OPERATION



Leverage four distinct modes to support optimal facility operations:

- Balanced mode
- Comfort mode
- Energy mode
- Dynamic mode

## FOCUS ON CRITICAL ASSETS



Deploy continuous upgrades to cover a broader range of assets and HVAC configurations, such as systems with water source heat pumps (WSHP), condenser water loop optimization.



# OPTIMIZE PERFORMANCE AUTONOMOUSLY

## Multi-parameter optimization

### USES MACHINE LEARNING AND ARTIFICIAL INTELLIGENCE

Analyzes historical and current multivariable data and uses closed loop to autonomously adjust systems to meet desired operational parameters

### CREATES AN OPTIMAL INDOOR ENVIRONMENT

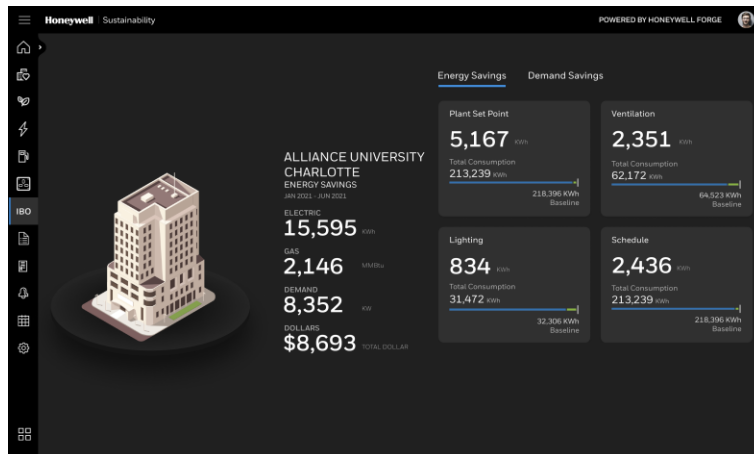
Enhances indoor air quality while optimizing energy efficiency for human-centric building operations

### REDUCES NEED FOR MANUAL INTERVENTION

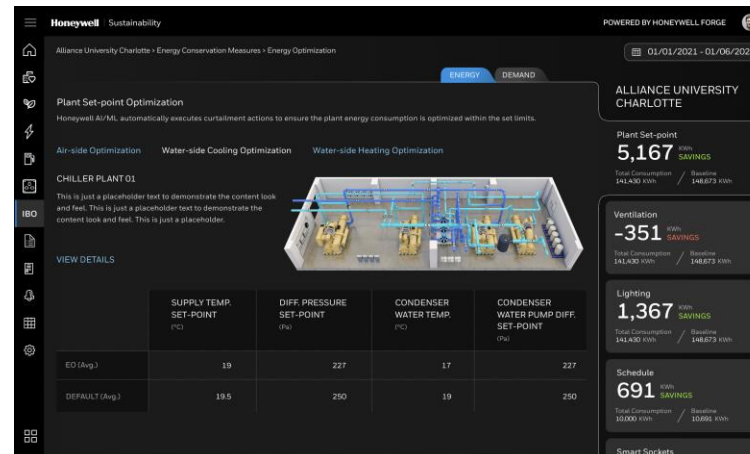
Enables facility teams to focus on other demands

### OPTIMIZES ENERGY-INTENSIVE ASSETS

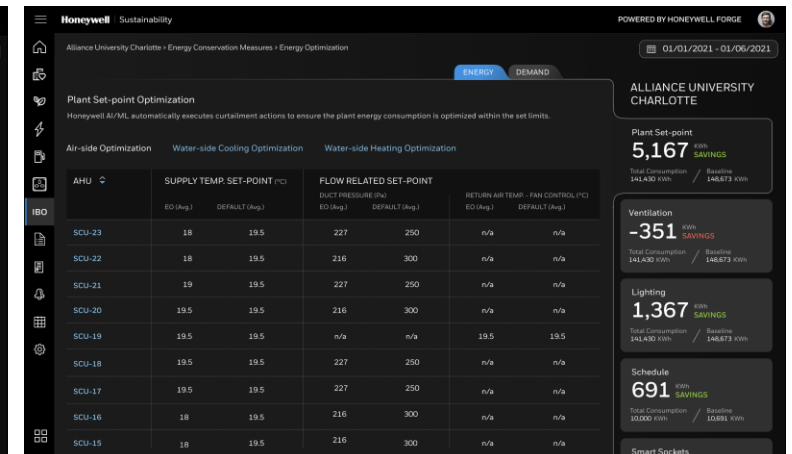
To reduce energy consumption, and optimizes asset performance for extended asset lifecycle



Visualization of optimization



Set point optimization



Water source heat pump optimization

# WHAT BARRIERS ARE HOLDING YOU BACK?

Top five barriers to achieving sustainability goals<sup>1</sup>

1. Economic or geopolitical issues
2. Pandemic-related issues
3. Budget and resources
4. Political, regulations, compliance
5. Staffing and talent availability

**HONEYWELL CAN HELP  
REMOVE BARRIERS WITH  
FUNDING  
MECHANISMS  
THAT REQUIRE  
LITTLE-TO-NO  
UPFRONT  
CAPITAL**



# FINANCIAL CONSTRAINTS

## **CAPEX UNAVAILABILITY**

Can I get more out of my existing infrastructure?

---

## **OPEX SAVINGS**

How can I achieve OpEx savings without compromising current and future operations?

---

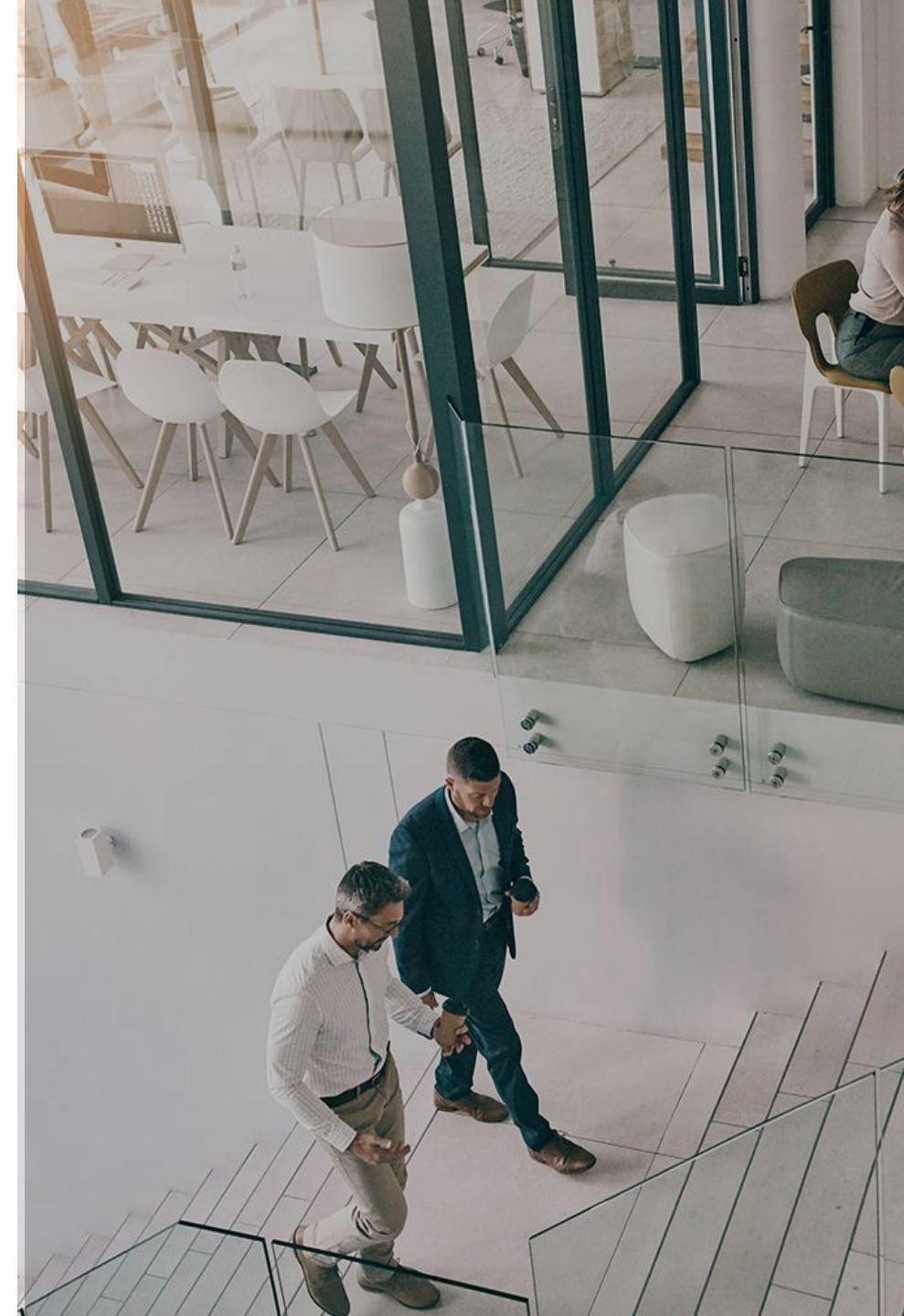
## **AGING FACILITIES**

How should I finance improvement to be scalable across my organization's infrastructure?

---

## **COST OF RESOURCE CHURN**

How can technology help me retain my team and manage a multi-generational workforce?



# FUNDING MODEL COMPARISON

Description	Internal Funding	Equipment Lease	Energy Service Performance Contracting (ESPC) <sup>(1)</sup>	'Energy Service Agreement' (ESA)	Property Assessed Clean Energy (PACE) <sup>(1)</sup>
	Direct equipment purchase from OEM or contractor	Traditional lease financing for ECM equipment	On-balance sheet debt related to ESCO savings guarantee, (federal and MUSH markets)	Service contract with third-party capital to build, finance and maintain ECMs	Debt funding via voluntary property tax assessment and property lien
<b>Considerations</b>					
<b>No Upfront Cost</b>	✗	✓	✓	✓	✓
<b>No Balance Sheet Impact</b>	✗	✗	✗	✓	?
<b>Performance-Based</b>	✗	✗	✓	✓	✗
<b>Ongoing O&amp;M</b>	✗	?	✓	✓	✗
<b>Ongoing M&amp;V</b>	✗	?	✓	✓	✗
<b>Ability to Scale</b>	✗	✗	✗	✓	✗
<b>Investor Considerations</b>					
<b>Source of Repayment</b>	n/a	Operating income	Operating income	<b>Service contract</b>	<b>Property taxes</b>
<b>Typical Term</b>	n/a	5 – 10 years	Up to 20 years	<b>5 – 15 years</b>	<b>Up to 20 years</b>
<b>Collateral / Security</b>	n/a	Equipment; UCC1 Statement	<b>Senior Secured</b>	<b>Equipment; UCC1 Statement</b>	<b>Tax lien</b>



# Honeywell EaaS Removes Barriers to Scale

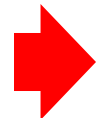
EaaS is an enterprise-wide platform to achieve energy & sustainability goals

## Traditional Customer Challenges...

Limited (Or No) Budget & Cycle Alignment with Project Objectives

Resources and Technology Expertise to Scale Projects

Lack of Asset-Level Data Makes ESG Reporting Inconsistent and Unreliable



### Project Capital



### Resources & Scale



### Measurement & Reporting Data

## ...That Honeywell EaaS Solves

- » Provides EaaS on global scale to match customer footprint
- » No upfront capital required, long-term financial planning tool
- » Manages and maximizes rebates and tax incentives

- » No Deployment Burden or Risk
- » No Administrative burden & reduced procurement cycles
- » Ongoing Warranty and Maintenance w/ Performance Outcomes

- » Energy consumption & ESG reporting
- » Meter based performance transparency
- » Asset performance monitoring and project identification

# DBOOM CASE STUDY

Airbus | Mobile, AL  
\$600M, Corporate Capital Investment | Central Plant DBOOM + 10-year O&M agreement  
Contractor: Brasfield and Gorrie

## THE CHALLENGE

- Create a central utility plant with a state-of-the-art BAS System
- Design build and operate necessary infrastructure for A320 assembly and painting facility
- Implement energy saving equipment that will kick off the first Airbus manufacturing operation in USA
- Assembling up to 8 A320 planes per month at final capacity

## THE SOLUTION

- LEED Gold Central Energy Plant facility that supplies utilities campus wide
- 4 chillers, 4 cooling towers, 4 boilers and 4 air compressors that are N + 1 for total redundancy
- Power distribution, compressed air, hot water, potable water, chilled water & fire water (2-450k Gallon Tanks)
- Winner of the prestigious Airbus Preferred Supplier Award in 2015

KEY TECHNOLOGIES		
EBI Systems with BACnet	Honeywell Forge System Optimization	N+1 Redundant Central Energy Plant
OUTCOMES		
Tracks CUP Performance	DBOOM Delivery	LEED Gold Achievement





# GLOBAL PHARMACEUTICALS COMPANY

R&D, Manufacturing, and Offices across 20 countries | EaaS Enabled

## THE CHALLENGE

Global Pharmaceuticals Company committed to Science Based Targets initiative and established ambitious targets in line with the Paris Climate Agreement with limited capital availability.

## THE SOLUTION

- Honeywell developed a Global EaaS framework and alignment of financiers and project implantation to match client footprint.
- Honeywell has aligned with clients Global PMO to perform portfolio level EUI analysis, standardize processes, prioritize locations and technologies for deployment at scale.
- Honeywell teams are simultaneously deploying across North America, Europe, and APAC.

KEY TECHNOLOGIES		
Decentralize heating for buildings	Heat recovery of flue gases	Optimization of controls
OUTCOMES		
Centralized programmatic global strategy	Accelerated project delivery	Alleviate CapEx burdens



# MAJOR PROVISIONS IN IRA for Manufacturers

**\$51B** Production Tax Credits for Electricity Produced from Renewable Sources

**\$50.9B** Investment Tax Credits for Qualified Clean Energy Projects

**\$30B** Solar panel, wind turbine, battery, and critical minerals processing manufacturing tax credits

**\$22B** New EV manufacturing and existing vehicle facility retooling loans; to make more EVs

**\$9.5B** Defense Production Act funding for heat pumps and critical minerals processing and additional Federal procurement of American-made clean technologies

**\$9B** Advanced Industrial Facilities Deployment Program, to reduce emissions from industrial manufacturing



# IRA | RELEVANT PROVISIONS

Guidance/Provision	Summary	Timeline/ Status
<b>Advanced Energy Project Credit</b>	Extension and Expansion of the Advanced Energy Project Credit. Allocates <b>\$10 billion to projects that</b> (1) re-equip, expand, or establish an industrial or manufacturing facility for the production or recycling of a range of renewable energy and energy efficiency equipment, carbon capture equipment, and advanced vehicles; (2) <b>re-equip an industrial or manufacturing facility with equipment designed to reduce greenhouse gas emissions by at least 20 percent</b> ; or (3) re-equip, expand, or establish an industrial facility for the processing, refining, or recycling of critical materials. The law requires the Secretary of the Treasury to set aside 40 percent of the qualified investments for projects in energy communities where a coal mine or coal-fired electric generating unit has closed.	The credit is available when the application and certification process begins and ends when credits are fully allocated.
<b>Energy Investment Tax Credit (ITC)</b>	Taxpayers may claim an ITC (section 48) equal to a percentage of their investments in clean-energy property. <b>Applicable energy projects include solar, wind, fuel cell, microgrid, battery, and waste energy recovery systems, among others.</b> The credit is 6% of the basis of the energy property, and it is increased to 30% if the project has an output of less than 1 MW or meets certain labor requirements. Taxpayers can claim additional bonus credits for adhering to specified domestic-content requirements or placing their projects in noted low-income or historically-fossil-fuel-reliant communities. In 2025, the credit will switch to a “tech-neutral” version under section 48E, requiring applicable projects to have net-zero lifecycle emissions to qualify.	Period of Availability: To remain available through September 30, 2026.
<b>Energy-Efficient Commercial Buildings Deduction</b>	<b>Taxpayers are eligible for a tax deduction under section 179D for commercial, tax-exempt organizations, and government building retrofits that are part of a plan to reduce the annual energy costs of certain systems by at least 25%.</b> Eligible systems include interior lighting; heating, cooling, ventilation, and hot water processes; or the building envelope. The deduction has a base value of between \$0.50 and \$1.00 multiplied by the square footage of the building, depending on the demonstrated energy savings. Additionally, the value of the deduction is multiplied by five if the taxpayer adheres to certain labor requirements. To qualify for the deduction, building owners must use the current ASHRAE 90.1 baseline standards to reflect energy savings.	

Honeywell is not engaged in providing legal, tax or financial advice. Accordingly, before making any final decisions you should consider obtaining additional information and advice from your accountant or other financial advisers who are fully aware of your specific circumstances.



# HONEYWELL IS READY NOW TO HELP DRIVE YOUR TRANSFORMATION

## I. UNMATCHED PERSPECTIVE & EXPERIENCE

Deep and decades-long industrial expertise and experience across dozens of vertical markets.

## II. UNIQUE DEPTH & BREADTH

Large installed-base and diverse solutions across nearly every aspect of sustainability, designed for the needs and scale of industry.

## III. PROVEN SOLUTIONS

Tested and used in our own facilities-drop-in solutions ready to drive impact and help industry reach commitments faster.

## IV. INVESTED WITH YOU

The bulk of our R&D investment is committed to ESG-focused solutions. We also plan to be carbon-neutral in our facilities and operations by 2035.

## V. THE PEOPLE TO TAKE YOU ON THE JOURNEY

Honeywell's team of #futureshaper innovators are creating solutions every day for a more sustainable tomorrow.

**A promise to our customers, anywhere in their journey.**



# WRAP UP

1

Understand how to more effectively manage the environmental impact of your buildings

2

Discuss how to scale improvements from one building to your entire portfolios

3

Learn how to overcome potential financial restraints through unique project funding options



# Q&A



# THANK YOU